

TOWN OF THORNTON, NEW HAMPSHIRE

ANNUAL FINANCIAL REPORT

AS OF AND FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019

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INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen Town of Thornton Thornton, New Hampshire

We have audited the accompanying financial statements of the governmental activities, major fund, and aggregate remaining fund information of the Town of Thornton as of and for the year ended December 31, 2019, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our unmodified and adverse audit opinions.

Summary of Opinions

Opinion UnitType of OpinionGovernmental ActivitiesAdverseGeneral FundUnmodifiedPermanent FundUnmodifiedAggregate Remaining Fund InformationUnmodified

Basis for Adverse Opinion on Governmental Activities

As discussed in Note 13-B to the financial statements, management has not recorded the long-term costs of retirement health care costs and obligations for other postemployment benefits for the single employer plan in the governmental activities. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities, decrease the net position and increase the expenses of the governmental activities. The amount by which this departure would affect the liabilities, net position, and expenses on the governmental activities is not readily determinable.

Town of Thornton Independent Auditor's Report

Adverse Opinion

In our opinion, because of the significance of the matter described in the "Basis for Adverse Opinion on Governmental Activities" paragraph, the financial statements referred to above do not present fairly the financial position of the government-wide financial statements of the Town of Thornton, as of December 31, 2019, or the changes in financial position thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Unmodified Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the major fund and aggregate remaining fund information of the Town of Thornton as of December 31, 2019, and the respective changes in financial position and the respective budgetary comparison for the general fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Change in Accounting Principle

As discussed in Note 2-C to the financial statements, in fiscal year 2019 the Town adopted new accounting guidance, Governmental Accounting Standards Board (GASB) Statement No. 84, *Fiduciary Activities*. Our opinions are not modified with respect to this matter.

Other Matters

Required Supplementary Information – Accounting principles generally accepted in the United States of America require that the following be presented to supplement the basic financial statements:

- Management's Discussion and Analysis,
- Schedule of the Town's Proportionate Share of Net Pension Liability,
- Schedule of Town Contributions Pensions,
- Schedule of the Town's Proportionate Share of the Net Other Postemployment Benefits Liability,
- Schedule of Town Contributions Other Postemployment Benefits,
- Notes to the Required Supplementary Information

Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information – Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Thornton's basic financial statements. The combining and individual fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Phofesional association

August 10, 2020

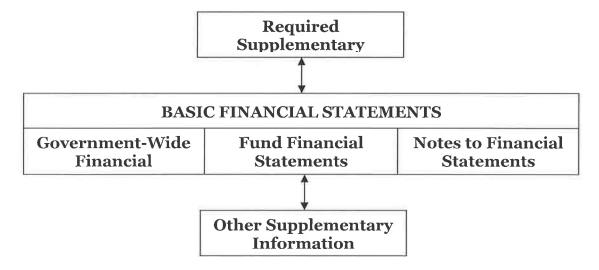
The following is a discussion and analysis of the activities of the Town of Thornton, New Hampshire (the "Town") for the year ending December 31, 2019. Readers are encouraged to consider the information presented here in conjunction with the Town's financial statements.

Responsibility for both the accuracy of the data, and the completeness and fairness of this presentation (including all disclosures) rests with the Board of Selectmen. To the best of our knowledge and belief, the data contained herein is accurate in all material respects. This data is reported in a manner designed to fairly present the Town's financial position, and the results of operations of the various funds of the Town. All disclosures necessary to enable the reader to gain an accurate understanding of the Town's financial activities have been included.

Overview of the Financial Statements

This discussion and analysis is intended to serve as an introduction to the Town's basic financial statements. The Town's basic financial statements include five components:

- 1. Government-wide financial statements
- 2. Fund financial statements
- 3. Notes to the basic financial statements
- 4. Required supplementary information (Management's Discussion and Analysis, Schedule of the Town's Proportionate Share of Net Pension Liability, the Schedule of Town Contributions, Pensions, the Schedule of the Town's Proportionate Share of Net Other Postemployment Benefits Liability and the Schedule of Town Contributions Other Postemployment Benefits)
- 5. Other supplementary information



Government-Wide Financial Statements

The government-wide financial statements are designed to provide readers with a broad overview of the Town's finances, in a manner similar to most private-sector companies.

The **Statement of Net Position** presents information on all of the Town's assets, deferred outflow of resources, liabilities and deferred inflow of resources with the difference between the four reported as net position. Over time, increases and decreases in net position may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating.

The **Statement of Activities** presents information showing how the Town's net position changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will not result in cash flows until future periods (such as uncollected taxes and earned but unused vacation leave). The governmental activities of the Town include general government, public safety, highways and streets, sanitation, health, welfare, culture and recreation and conservation.

Fund Financial Statements

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into two categories: governmental funds and fiduciary funds.

Governmental Funds: Most of the basic services provided by the Town are financed through governmental funds. Unlike the government-wide financial statements, the governmental fund financial statements report using the modified accrual basis of accounting, which measures cash and all other financial assets that can readily be converted into cash. Governmental fund information helps determine whether there are more or fewer financial resources that can be spent in the near future to finance the Town's programs.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between the governmental activities statement of net position and statement of activities.

Fiduciary Funds: These are used to account for resources held for the benefit of parities outside of the Town government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of these funds are not available to support the Town's own programs. The Town's fiduciary funds include capital reserve funds held for the Thornton School District and a private purpose trust fund held for the Hubbard Brook Foundation.

Notes to the Basic Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and the fund financial statements.

Budgetary Comparison Information

The basic financial statements include required budgetary comparison information in Exhibit D. This exhibit includes a budgetary comparison schedule for the Town's major governmental fund and includes a reconciliation between the reported activity of the revenues, expenditures and operating transfers for budgetary purposes and the activity as presented in the governmental fund financial statements (Exhibit C-3). The Town's major governmental fund for 2019 is the General Fund.

The following exhibit summarizes the major features of the Town's financial statements.

		Government-Wide	Fund Statements			
		Government-wide	Governmental	Fiduciary		
SCOPE		Entire Town government (except fiduciary funds)	All activities of the Town that are not proprietary or fiduciary	Instances in which the Town is the trustee or agent for someone else's resources.		
REQUIRED FINANCIAL STATEMENTS		Statement of Net Position Statement of Activities	Statement of Revenues, Expenditures and Changes in Fund Balances	Statement of Fiduciary Net Position		
ACCOUNTING BA	SIS	Accrual	Modified Accrual	Accrual		
MEASUREMENT FOCUS		Economic Resources	Current Financial Resources	Economic Resources		
TYPE INFORMATION ASSETS LIABILITIES	OF AND	All assets and liabilities, both financial and capital, short-term and long-term.	Only assets expected to be used up and liabilities that come due during the year or soon thereafter, no capital assets included.	All assets and liabilities, both short-term and long-term.		
TYPE INFORMATION REVENUES, EXPENSES, EXPENDITURES	OF AND	All revenues and expenses during the year, regardless of when cash is received or paid.	Revenues for which cash is received during or soon after the end of the year, expenditures when goods or services have been received and payment is due during the year or soon thereafter.			

GOVERNMENT-WIDE FINANCIAL ANALYSIS

Statement of Net Position

The Town's net position totaled \$3,756,558 at the end of 2019, a decrease of \$265,339 or 7% when compared to the end of the previous year. This change is primarily due to decreases in asset accounts consisting of cash in the amount of (\$2,599,173), intergovernmental receivable in the amount of (\$245,001) and accounts receivable by (\$11,789). These decreases in assets were partially offset by increases in investments by \$69,664, taxes receivable, net of uncollectible in the amount of \$80,082 and net investment in capital assets by \$21,874. Deferred outflows of resources related to pensions and other postemployment benefits decreased by (\$112,885). Additionally, there were decreases in retainage payable of (\$42,591) and intergovernmental payable in the amount of (\$2,562,974), which were partially offset by an increases in accounts payable by \$58,057 and accrued landfill postclosure care costs by the amount of \$22,440.

Governmental Activities - 2018 (Restated)	Governmental Activities - 2019	Change
\$ 5,293,833 2,670,999 7,964,832	\$ 2,584,601 5,045 2,692,873 5,282,519	\$ (2,709,232) 5,045 21,874 (2,682,313)
367,092	254207	(112,885)
2,729,519 1,509,760 4,239,279	184,677 1,527,514 1,712,191	(2,544,842) 17,754 (2,527,088)
70,748	67,977	(2,771)
2,670,999 269,625 1,081,273 \$ 4,021,897	2,692,873 259,678 804,007 \$ 3,756,558	21,874 (9,947) (277,266) \$ (265,339)
	Activities - 2018 (Restated) \$ 5,293,833 2,670,999 7,964,832 367,092 2,729,519 1,509,760 4,239,279 70,748 2,670,999 269,625	Activities - 2018 (Restated) Activities - 2019 \$ 5,293,833 \$ 2,584,601 - 5,045 2,670,999 2,670,999 2,692,873 7,964,832 5,282,519 367,092 254207 2,729,519 184,677 1,509,760 1,527,514 4,239,279 1,712,191 70,748 67,977 2,670,999 2,692,873 269,625 259,678 1,081,273 804,007

A large portion of the Town's net position reflects its investment in capital assets such as land, buildings, and equipment, less any related outstanding debt used to acquire those assets. The Town uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although the Town's investment in its capital assets is reported net of any related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Statement of Activities

During the current year the Town's net position decreased by \$265,339. Total revenues of \$3,220,399 were exceeded by expenses of 3,485,738.

Property and other taxes generated \$1,672,713 in revenues for the Town. Motor vehicle, permit fees, licenses and other fees generated \$592,879 in revenues. Operating grants and contributions and capital grants and contributions had \$420,429 and \$33,738 in revenue, respectively. Additionally, charges for services generated revenues of \$183,930. Other general revenues consisted of grants, contributions and miscellaneous revenues.

Changes in net position for the year ending December 31, 2019 are as follows:

	Governmental Activities - 2018 (Restated)			vernmental Activities - 2019	Change		
Revenues:							
Program revenues:							
Charges for services	\$	442,196	\$	183,930	\$	(258,266)	
Operating grants and contributions		655,933		420,429		(235,504)	
Capital grants and contributions		274,249		33,738		(240,511)	
General revenues:							
Property and other taxes		1,677,205		1,672,713		(4,492)	
Licenses and permits		555,806		592,879		37,073	
Grants and contributions		112,515		175,608		63,093	
Unrestricted investment earnings		, = .		11,034		11,034	
Miscellaneous		129,411	_	130,068	y	657	
Total revenues	_	3,847,315		3,220,399		(626,916)	
Expenditures:							
General government		759,229		770,605		11,376	
Public safety		1,101,121		1,227,770		126,649	
Highways and streets		491,984		783,464		291,480	
Sanitation		481,952		534,488		52,536	
Health and welfare		74,525		76,844		2,319	
Culture and recreation		92,342		92,127		(215)	
Conservation		04E		440_	_	440_	
Total expenditures	0)	3,001,153	-	3,485,738		484,585	
Increase in net position		846,162		(265,339)		(1,111,501)	
Net position, beginning of year		3,175,735		4,021,897		846,162	
Net position, end of year	\$	4,021,897	\$	3,756,558	\$	(265,339)	

The Town's expenses cover a range of services. The largest expenses were for public safety (35.22%), highway and streets (22.48%), general government (22.11%), and sanitation (15.33%), which accounted for 95.14% of total expenditures.

FINANCIAL ANALYSIS OF THE TOWN'S FUNDS

As noted earlier, the Town uses fund accounting to ensure and demonstrate compliance with finance related legal requirements.

Governmental Funds

The focus of the Town's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Town's financing requirements. In particular, the unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of each year.

General Fund

The General Fund is the operating fund of the Town. At the end of the current fiscal year, the General Fund had an unassigned fund balance of \$1,267,341 while total General Fund equity was \$2,073,563. The total fund equity includes nonspendable, restricted, committed and unassigned fund balances at year-end. The General Fund unassigned fund balance decreased by \$14,102 from December 31, 2018.

GENERAL FUND BUDGETARY HIGHLIGHTS

Actual revenues on the budgetary basis were over the budgeted amount by \$133,507. This is primarily due to increased revenues from the following budgeted sources: \$18,580 from property and other taxes, \$37,429 from licenses, permits, and fees, \$54,387 from intergovernmental, \$2,930 from charges for services and \$18,716 from miscellaneous.

The Town under expended its budget by \$140,747. This is primarily due to savings realized in financial administration of \$13,480, planning and zoning of \$18,555, general government buildings of \$3,727, executive of \$3,544, public safety of \$35,202, highway and streets of \$61,246, sanitation in the amount of \$11,308, welfare – direct assistance of \$9,838, interest on tax anticipation notes of \$1,700, and other of \$5,001. These savings were partially offset from increased legal expenditures of (\$21,576).

OTHER FINANCIAL HIGHLIGHTS

Monies that were encumbered in 2018 in the amount of \$69,912 for various operating commitments were expended or released to the unassigned fund balance. None of the 2019 appropriations were remaining or encumbered to offset 2020 expenditures.

The Town implemented Governmental Accounting Standards Board Statement No. 84, Fiduciary Activities, during fiscal year 2019. The beginning net position for fiduciary funds was restated by \$1,112 to retroactively report the impact of this change in accounting principle as of January 1, 2019.

CAPITAL ASSET AND LONG-TERM OBLIGATIONS

Capital Assets

The Town considers a capital asset to be an asset whose cost exceeds \$10,000 and has an estimated minimum useful life in excess of one year. Capital assets are depreciated using the straight-line method over the course of the assets estimated useful life.

The Town's gross investment in capital assets for its governmental activities as of December 31, 2019 amounts to \$4,064,804 with \$1,371,931 in accumulated depreciation. The net book value of capital assets for governmental activities is \$2,692,873 as of December 31, 2019. This investment in capital assets includes vehicles and equipment, building and building improvements and land and land improvements. See Note 7 of the Notes to the Basic Financial Statements for a summary of all capital assets.

Long-Term Obligations

During 2019, the Town made long-term obligation additions in the amount of \$26,185 and payments totaling \$8,431. See Note 11 of the Notes to the Basic Financial Statements for a summary of all outstanding long-term obligations. GASB #34 requires that these liabilities be reflected as a reduction in net position.

ECONOMIC CONDITIONS

The Town is not planning any new building projects at this time.

The Town is not considering any major changes in staffing levels at this time.

The Town is continuing to actively pursue the use of capital reserve accounts to save monies incrementally that will be used toward the payment of future purchases. Several new capital reserves were requested and approved in 2019.

On March 11, 2020, the World Health Organization declared, the outbreak of a coronavirus (COVID-19), a pandemic. In response to the pandemic, the State of New Hampshire's Governor issued an order declaring a state of emergency on March 13, 2020. It is anticipated that the impact of the pandemic will continue for the foreseeable future. As a result, economic uncertainties have arisen which could have a financial impact on the Town though such potential impact is unknown at this time.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the Town's finances for all of Thornton citizens, taxpayers, and creditors. This financial report seeks to demonstrate the Town's accountability for the money it receives. Questions concerning any of the information provided in this report or requests for additional information should be addressed to: Town of Thornton, Selectmen's Office, 16 Merrill Access Road, Thornton, NH 03285.



EXHIBIT A

TOWN OF THORNTON, NEW HAMPSHIRE

Statement of Net Position December 31, 2019

	 ernmental ctivities
ASSETS	
Cash and cash equivalents	\$ 465,000
Investments	1,118,303
Taxes receivables (net)	742,067
Intergovernmental receivable	222,759
Tax deeded property, subject to resale	36,472
Restricted assets:	
Cash and cash equivalents	5,045
Capital assets:	
Land and construction in progress	202,968
Other capital assets, net of depreciation	 2,489,905
Total assets	5,282,519
DEFERRED OUTFLOWS OF RESOURCES	
Amounts related to pensions	248,225
Amounts related to other postemployment benefits	5,982
Total deferred outflows of resources	 254,207
1 ottal deletied outnows of resources	254,207
LIABILITIES	
Accounts payable	105,994
Accrued salaries and benefits	59,723
Intergovernmental payable	17,940
Long-term liabilities:	
Due within one year	1,020
Due in more than one year	 1,527,514
Total liabilities	1,712,191
DEFERRED INFLOWS OF RESOURCES	
Unavailable revenue - property taxes	13,324
Unavailable revenue - donations	9,685
Amounts related to pensions	44,620
Amounts related to other postemployment benefits	 348
Total deferred inflows of resources	 67,977
NET POSITION	
Net investment in capital assets	2,692,873
Restricted	259,678
Unrestricted	804,007
Total net position	\$ 3,756,558

EXHIBIT B TOWN OF THORNTON, NEW HAMPSHIRE Statement of Activities

For the Fiscal Year Ended December 31, 2019

					Progr	am Revenue	s		Ne	t (Expense)
			(Charges	C	perating	(Capital	R	evenue and
				for	G	rants and	Gr	ants and	(Change In
	Expe	enses	S	Services	Co	ntributions	Con	tributions	N	et Position
General government	\$	770,605	\$	226	\$		\$	2	\$	(770,379)
Public safety	1	,227,770		80,585				33,738		(1,113,447)
Highways and streets		783,464		#		141,890				(641,574)
Sanitation		534,488		103,119		278,539		~		(152,830)
Health		65,609		#		-		-		(65,609)
Welfare		11,235		*		2		- 2		(11,235)
Culture and recreation		92,127		70		2		9		(92,127)
Conservation		440		<u> </u>		- 3				(440)
Total governmental activities	\$ 3.	,485,738	\$	183,930	\$	420,429	\$	33,738		(2,847,641)
General revenues:										
Taxes:										
Property										1,534,088
Other										138,625
Motor vehicle permit fees										576,738
Licenses and other fees										16,141
Grants and contributions not	restricted t	to specific	progra	ams						175,608
Unrestricted investment earn	nings									11,034
Miscellaneous										130,068
Total general revenues										2,582,302
Change in net position										(265,339)
Net position, beginning, as resta	ated (see 1	Note 16)								4,021,897
Net position, ending									\$	3,756,558

EXHIBIT C-1 TOWN OF THORNTON, NEW HAMPSHIRE

Governmental Funds Balance Sheet December 31, 2019

			Gov	Other vernmental	Go	Total overnmental
A COPPER		General		Funds		Funds
ASSETS	Φ.	251 402	dh.	02.505	Ф	465000
Cash and cash equivalents	\$	371,403	\$	93,597	\$	465,000
Investments		946,149		172,154		1,118,303
Taxes receivable		807,067		-		807,067
Intergovernmental receivable		222,759		3. 75 =		222,759
Interfund receivable		T (e)		5,767		5,767
Tax deeded property, subject to resale		36,472		10 11 2		36,472
Restricted assets:						
Cash and cash equivalents		5,045				5,045
Total assets	\$	2,388,895	\$	271,518		2,660,413
LIABILITIES						
Accounts payable	\$	105,994	\$	· **	\$	105,994
Accrued salaries and benefits		59,723		2₩		59,723
Intergovernmental payable		17,940		325		17,940
Interfund payable		5,767		.		5,767
Total liabilities		189,424		371		189,424
DEFERRED INFLOWS OF RESOURCES						
Unavailable revenue - property taxes		116,223		-		116,223
Unavailable revenue - donations		9,685		<u>:</u> #:		9,685
Total deferred inflows of resources		125,908				125,908
FUND BALANCES						
Nonspendable		36,472		259,105		295,577
Restricted		905		573		1,478
Committed		768,845		11,840		780,685
Unassigned		1,267,341		•		1,267,341
Total fund balances	3	2,073,563		271,518	8	2,345,081
Total liabilities, deferred inflows						
of resources, and fund balances	\$	2,388,895	\$	271,518	\$	2,660,413

EXHIBIT C-2

TOWN OF THORNTON, NEW HAMPSHIRE

Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position December 31, 2019

Amounts reported for governmental activities in the Statement of Net Position are different because:		
Total fund balances of governmental funds (Exhibit C-1)		\$ 2,345,081
Capital assets used in governmental activities are not current financial resources, therefore, are not reported in the governmental funds. Cost Less accumulated depreciation	\$ 4,064,804 (1,371,931)	
·	· · · · · · · · · · · · · · · · · · ·	2,692,873
Pension and other postemployment benefit (OPEB) related deferred outflows of resources and deferred inflows of resources are not due and payable in the current year, and therefore, are not reported in the governmental funds as follows:		
Deferred outflows of resources related to pensions Deferred outflows of resources related to pensions Deferred outflows of resources related to OPEB Deferred inflows of resources related to OPEB	\$ 248,225 (44,620) 5,982 (348)	
Interfund receivables and payables between governmental funds are eliminated on the Statement of Net Position. Receivables	\$ (5,767)	209,239
Pay ables	5,767	
Long-term revenues (taxes) is not available to pay current period expenditures and therefore, is deferred in governmental funds.		102,899
		102,077
Allowance for uncollectible property taxes that is recognized on the full accrual basis, but not on the modified accrual basis.		(65,000)
Long-term liabilities are not due and payable in the current period, therefore, are not reported in the governmental funds.		
Compensated absences Accrued landfill postclosure care costs Net pension liability Other postemployment benefits	\$ 11,481 30,600 1,364,679 121,774	
Net position of governmental activities (Exhibit A)		\$ 3,756,558

EXHIBIT C-3 TOWN OF THORNTON, NEW HAMPSHIRE

Governmental Funds

Statement of Revenues, Expenditures, and Changes in Fund Balances For the Fiscal Year Ended December 31, 2019

REVENUES	~	General	Go	Other vernmental Funds	Go	Total vernmental Funds
Taxes	\$	1 (01 002	ď	1.500	•	1 602 402
	Ф	1,681,903	\$	1,500	\$	1,683,403
Licenses and permits		592,879		24.001		592,879
Intergovernmental		563,395		34,091		597,486
Charges for services Miscellaneous		183,930		7.751		183,930
		133,351		7,751	_	141,102
Total revenues		3,155,458		43,342		3,198,800
EXPENDITURES						
Current;						
General government		749,913		=		749,913
Public safety		1,170,582				1,170,582
Highways and streets		711,302				711,302
Sanitation		490,088		e:		490,088
Health		65,609		•		65,609
Welfare		11,235		•		11,235
Culture and recreation		89,895		₩:		89,895
Conservation		440		€		440
Capital outlay		24,648		42,614		67,262
Total expenditures		3,313,712		42,614		3,356,326
Excess (deficiency) of revenues						
over (under) expenditures		(158,254)		728		(157,526)
OTHER FINANCING SOURCES (USES)						
Transfers in		1,465		8,523		9,988
Transfers out		(8,523)		(1,465)		(9,988)
Total other financing sources (uses)		(7,058)		7,058	-	
Net change in fund balances		(165,312)		7,786		(157,526)
Fund balances, beginning, as restated (see Note 16)		2,238,875		263,732		2,502,607
Fund balances, ending	\$	2,073,563	\$	271,518	\$	2,345,081

EXHIBIT C-4

TOWN OF THORNTON, NEW HAMPSHIRE

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds to the Statement of Activities For the Fiscal Year Ended December 31, 2019

Net change in fund balances of governmental funds (Exhibit C-3)		\$ (157,526)
Amounts reported for governmental activities in the Statement of Activities are different because:		
Governmental funds report capital outlays as expenditures, while governmental activities report depreciation expense to allocate those expenditures over the life of the assets. Capital outlay expenditures exceeded depreciation expense in the current year, as follows:		
Capitalized capital outlay	\$ 208,015	
Depreciation expense	(186,141)	
		21,874
Transfers in and out between governmental funds are eliminated		
on the Statement of Activities.		
Transfers in	\$ (9,988)	
Transfers out	9,988	
Revenue in the Statement of Activities that does not provide current financial resources is not reported as revenue in the governmental funds. Change in deferred tax revenue		(10,690)
		(10,000)
Some expenses reported in the Statement of Activities do not require the use of current financial resources, and therefore, are not reported as expenditures in governmental funds.		
Increase in compensated absences payable	\$ 3,460	
Decrease in accrued landfill postclosure care costs	(22,440)	
Net change in net pension liability, and deferred		
outflows and inflows of resources related to pensions	(91,944)	
Net change in net other postemployment benefits liability and deferred		
outflows and inflows of resources related to other postemployment benefits	(8,073)	
		(118,997)
Changes in net position of governmental activities (Exhibit B)		\$ (265,339)

EXHIBIT D

TOWN OF THORNTON, NEW HAMPSHIRE

Statement of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis)

General Fund

For the Fiscal Year Ended December 31, 2019

		Original and Final Budget		Actual	F	ariance Positive egative)
REVENUES						
Taxes	\$	1,652,633	\$	1,671,213	\$	18,580
Licenses and permits		555,450		592,879		37,429
Intergovernmental receivable		509,008		563,395		54,387
Charges for services		181,000		183,930		2,930
Miscellaneous	-	125,000		143,716		18,716
Total revenues	2	3,023,091		3,155,133		132,042
EXPENDITURES						
Current:						
General government		607,198		579,906		27,292
Public safety		1,058,510		1,023,308		35,202
Highways and streets		631,183		569,937		61,246
Sanitation		484,762		473,454		11,308
Health		65,704		65,609		95
Welfare		21,073		11,235		9,838
Culture and recreation		86,562		88,807		(2,245)
Conservation		725		440		285
Debt service:						
Interest		1,700		-		1,700
Capital outlay		20,674		24,648	-	(3,974)
Total expenditures		2,978,091	8	2,837,344	=	140,747
Excess of revenues over expenditures		45,000		317,789	_	272,789
OTHER FINANCING SOURCES (USES)						
Transfers in		(#)		1,465		1,465
Transfers out		(270,000)		(270,000)		
Total other financing sources (uses)	-	(270,000)		(268,535)		1,465
Net change in fund balances	\$	(225,000)		49,254	\$	274,254
Decrease in nonspendable fund balance	7.0			3,015		
Unassigned fund balance, beginning, as restated (see Note 16)				1,252,971		
Unassigned fund balance, ending			\$	1,305,240		

EXHIBIT E-1 TOWN OF THORNTON, NEW HAMPSHIRE

Fiduciary Funds Statement of Fiduciary Net Position December 31, 2019

	Private		All		
	P	urpose	Custodia		
	Tru	st Funds	Funds		
ASSETS	-				
Cash and cash equivalents	\$	3,029	\$	1,571,690	
Investments				1,271,162	
Total assets		3,029		2,842,852	
LIABILITIES					
Intergovernmental payables:					
School		*		2,637,821	
Village District		-		203,919	
Total liabilities	,			2,841,740	
NET POSITION					
Restricted	\$	3,029	\$	1,112	

EXHIBIT E-2 TOWN OF THORNTON, NEW HAMPSHIRE

Fiduciary Funds

Statement of Changes in Fiduciary Net Position For the Fiscal Year Ended December 31, 2019

	p.	rivate		All		
				Custodial		
	Purpose Trust Funds		,	Funds		
ADDITIONS	1103	at Tulids		1 unus		
Tax collections for other governments	\$	<u> </u>	\$	6,808,546		
DEDUCTIONS						
Payments of taxes to other governments		<u> </u>	_	6,808,546		
Change in net position		¥		-		
Net position, beginning, as restated (see Note 16)		3,029		1,112		
Net position, ending	\$	3,029	\$	1,112		

TOWN OF THORNTON, NEW HAMPSHIRE NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED

DECEMBER 31, 2019

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NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the Town of Thornton, New Hampshire (the Town), have been prepared in conformity with U.S. Generally Accepted Accounting Principles (GAAP) for governmental units as prescribed by the Governmental Accounting Standards Board (GASB) and other authoritative sources.

In 2019 the Town implemented GASB Statement No. 84, *Fiduciary Activities*, which changed the way fiduciary activities are recorded. See Note 2-C for further information on this pronouncement.

The more significant of the Town's accounting policies are described below.

1-A Reporting Entity

The Town of Thornton is a municipal corporation governed by an elected 5-member Board of Selectmen. In evaluating how to define the Town for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity is made by applying the criteria set forth by the GASB.

1-B Basis of Accounting, and Measurement Focus

The accounts of the Town are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures or expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled.

Government-wide Financial Statements – The Town's government-wide financial statements include a Statement of Net Position and a Statement of Activities. These statements present summaries of governmental activities for the Town accompanied by a total column. Fiduciary activities of the Town are not included in these statements.

These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. Accordingly, all of the Town's assets, deferred outflows of resources, liabilities, and deferred inflows of resources, including capital assets and long-term liabilities, are included in the accompanying Statement of Net Position, with the exception of the long-term costs of retirement healthcare and obligations for other postemployment benefits of the Town's single employer plan have been omitted because the liability and expense have not been determined. The Statement of Activities presents changes in net position. Under the accrual basis of accounting, revenues are recognized in the period in which they are earned while expenses are recognized in the period in which the liability is incurred, regardless of the timing of related cash flows. As in the Statement of Net Position the Town has not recorded other postemployment benefit expense of the Town's single employer plan in this statement. The types of transactions reported as program revenues for the Town are reported in three categories: 1) charges for services, 2) operating grants and contributions, and 3) capital grants and contributions.

Certain eliminations have been made to interfund activities, payables, and receivables. All internal balances in the Statement of Net Position have been eliminated.

Governmental Fund Financial Statements – Include a balance sheet and a Statement of Revenues, Expenditures, and Changes in Fund Balances for all major governmental funds and nonmajor funds aggregated. An accompanying statement is presented to reconcile and explain the differences in fund balances and changes in fund balances as presented in these statements to the net position and changes in net position presented in the government-wide financial statements. The Town has presented all major funds that met those qualifications.

Governmental fund financial statements are reported using the *current financial resources* measurement focus and the *modified accrual basis* of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town generally considers revenues to be available if they are collected within 60 days of the end of the current fiscal period, with the exception of reimbursement-based grants, which use a period of one year. Property taxes, licenses and permits, intergovernmental revenue, and interest associated with the current fiscal period are all considered to

TOWN OF THORNTON, NEW HAMPSHIRE NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019

be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met. All other revenue items are considered to be measurable and available only when cash is received by the government.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The Town reports the following major governmental fund:

General Fund – is the Town's primary operating fund. The general fund accounts for all financial resources except those required to be accounted for in another fund. The primary revenue sources include property taxes, State grants and motor vehicle permit fees. The primary expenditures are for general government, public safety, highways and streets, sanitation, culture and recreation, debt service and capital outlay. Under GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, guidance the library and expendable trust funds are consolidated in the general fund.

Additionally, the Town reports the following fund types:

Special Revenue Funds – are used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Permanent Fund – are held in the custody of the Trustees of Trust Funds and are used to account for resources held in trust for use by the Town. These can include legal trusts for which the interest on the corpus provides funds for the Town's cemetery operations.

All the governmental funds not meeting the criteria established for major funds are presented in the other governmental column of the fund financial statements. The Town reports three nonmajor governmental funds.

Fiduciary Fund Financial Statements – Include a Statement of Fiduciary Net Position and a Statement of Changes in Fiduciary Net Position. The Town's fiduciary funds are private purpose trust and custodial funds, which are custodial in nature. These funds are accounted for on a spending or "economic resources" measurement focus and the accrual basis of accounting.

The Town also reports the following fiduciary funds:

Private Purpose Trust Fund – are used to report trust arrangements, other than pension and investment trusts, under which principal and income benefit individuals, private organizations, or other governments.

Custodial Fund – are custodial in nature and do not belong to the primary government. A custodial fund is used to account for assets held on behalf of outside parties, including other governments.

1-C Cash and Cash Equivalents

The Town considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. Deposits with financial institutions consist primarily of demand deposits, and savings accounts.

The treasurer is required to deposit such moneys in solvent banks in state or the Public Deposit Investment Pool pursuant to New Hampshire RSA 383:22. Funds may be deposited in banks outside of the state if such banks pledge and deliver to a third party custodial bank or the Federal Reserve Bank, collateral security for such deposits, United States government or government agency obligations or obligations to the State of New Hampshire in value at least equal to the amount of the deposit in each case.

1-D Restricted Assets

Certain Town assets are classified as restricted assets because their use is restricted by statutory limitation.

1-E Investments

State statutes place certain limitations on the nature of deposits and investments available as follows:

New Hampshire law authorizes the Town to invest in the following type of obligations:

- Obligations of the United States government,
- The public deposit investment pool established pursuant to RSA 383:22,

- · Savings bank deposits,
- Certificates of deposit and repurchase agreements of banks incorporated under the laws of the State of New Hampshire or in banks recognized by the State treasurer.

Any person who directly or indirectly receives any such funds or moneys for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the Town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

Fair Value Measurements of Investments – In accordance with GASB Statement No. 72, Fair Value Measurement and Application, except for investments measured using net asset value (NAV) as a practical expedient to estimate fair value, the Town categorizes the fair value measurements of its investments within the fair value hierarchy established by US GAAP. The fair value hierarchy categorizes the inputs to valuation techniques used for fair value measurement into three levels as follows:

Level 1 – Inputs reflect quoted prices (unadjusted) in active markets for identical assets or liabilities that the Town has the ability to access at the measurement date. Directly held marketable equity securities would be examples of Level 1 investments.

Level 2 – Inputs are other than quoted prices that are observable for the assets or liabilities, either directly or indirectly, including inputs in markets that are not considered to be active. Because they most often are priced on the basis of transactions involving similar but not identical securities or do not trade with sufficient frequency, certain directly held fixed income securities are categorized in Level 2.

Level 3 – Inputs are significant unobservable inputs.

The fair value hierarchy gives the highest priority to Level 1 inputs and the lowest priority to Level 3 inputs. In certain instances where the determination of the fair value measurement is based on inputs from different levels of the fair value hierarchy, is the level in the fair value hierarchy based on the lowest level of input that is significant to the fair value measurement. Investments are reported at fair value. If an investment is held directly by the Town and an active market with quoted prices exists, such as for domestic equity securities, the market price of an identical security is used to report fair value and is classified in Level 1. Corporate fixed income securities and certain governmental securities utilize pricing that may involve estimation using similar securities or trade dates and are classified in Level 2. Fair values for shares in registered mutual funds and exchange-traded funds are based on published share prices and classified in Level 1.

In determining fair value, the Town utilizes valuation techniques that maximize the use of observable inputs and minimize the use of unobservable inputs to the extent possible.

Investments in Certain External Investment Pools – In accordance with GASB Statement No. 79, Certain External Investment Pools and Pool Participants, the Town held investments with the New Hampshire Public Deposit Investment Pool (NHPDIP) are categorized as Level 2. The NHPDIP measures all of its investments at amortized cost. There are no redemption restrictions and shares may be redeemed by the Town in accordance with the NHPDIP's Information Statement.

1-F Receivables

Receivables recorded in the financial statements represent amounts due to the Town at December 31. They are aggregated into a single accounts receivable (net of allowance for uncollectibles) line for certain funds and aggregated columns. They consist primarily of taxes, billing for charges, and other user fees.

1-G Capital Assets

Capital assets include property, plant, and equipment, infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), and intangible assets (i.e., easements) which are reported in the government-wide financial statements. The accounting and reporting treatment applied to capital assets associated with a fund are determined by the fund's measurement focus. General capital assets are assets of the Town as a whole. When purchased, such assets are recorded as expenditures in a governmental fund and capitalized as assets in the government-wide Statement of Net Position.

Capital assets are defined by the Town as assets with an initial, individual cost of more than \$10,000 and an estimated useful life in excess of one year. Such assets are carried at historical cost or estimated historical cost. When the cost of the capital assets cannot be determined from available records, estimated historical cost is used. Donated capital assets received on or prior to June 15, 2015 are recorded at their estimated fair value at the date of donation. Donated capital assets received after June 15, 2015 are recorded at acquisition value.

The costs of normal maintenance and repairs are charged to operations as incurred. Improvements are capitalized and depreciated over the remaining useful lives of the related fixed assets, as applicable.

Capital assets of the Town are depreciated using the straight-line method over the following estimated useful lives:

	Years
Capital Asset Classes:	
Land improvements	30
Buildings and building improvements	10-50
Machinery, equipment, and vehicles	3-20
Infrastructure	20

1-H Interfund Activities

Interfund activities are reported as follows:

Interfund Receivables and Payables – Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds." Interfund receivables and payables between funds are eliminated in the Statement of Net Position.

Interfund Transfers – Interfund transfers represent flows of assets without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making the transfers and other financing sources in the funds receiving the transfers. In the government-wide financial statements, all interfund transfers between individual governmental funds have been eliminated.

1-I Property Taxes

Property tax billings occur semi-annually and are based on the assessed inventory values as of April 1 of each year in accordance with RSA 76:15-a, Semi-Annual Collection of Taxes in certain Towns and Cities. Warrants for the year were issued on May 14, 2019 and November 6, 2019, and due on July 1, 2019 and December 9, 2019. Interest accrues at a rate of 12% (from January 1, 2019 through March 31, 2019) and 8% (after April 1, 2019) on bills outstanding after the due date and 18% (from January 1, 2019 through March 31, 2019) and 14% (after April 1, 2019) on tax liens outstanding. The Town placed a lien on all outstanding taxes from 2018 on May 16, 2019.

In connection with the setting of the tax rate, Town officials with the approval of the Department of Revenue Administration, establish and raise through taxation an amount for tax abatement and refunds, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any reserve for uncollectable at year-end. The property taxes collected by the Town include taxes levied for the State of New Hampshire, Thornton School District, Pemi-Baker Regional School District, Waterville Estates Village District, and Grafton County, which are remitted to these entities as required by law.

The Town net assessed valuation as of April 1, 2019 utilized in the setting of the tax rate was as follows:

For the New Hampshire education tax	\$	424.846.632
For all other taxes	8	433 457 132

The tax rates and amounts assessed for the year ended December 31, 2019 were as follows:

		Per \$1,000 of Assessed		Property Taxes
	Va	Valuation Assess		
Municipal portion	\$	3.77	\$	1,633,996
School portion:				
State of New Hampshire		1.76		749,417
Local		11.49		4,980,642
County portion		1.66		717,769
Precinct portion	2	13.51		360,718
Total	\$	32.19	\$	8,442,542

1-J Accounts Payable

Accounts payable represent the gross amount of expenditures or expenses incurred as a result of normal operations, but for which no actual payment has yet been issued to vendors/providers as of December 31, 2019.

1-K Deferred Outflows/Inflows of Resources

Deferred outflows of resources, a separate financial statement element, represents a consumption of net position or fund balance that applies to a future period(s) and thus will not be recognized as an outflow of resources (expenses) until then.

Deferred inflows of resources, a separate financial statement element, represents an acquisition of net position or fund balance that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time.

1-L Long-term Obligations

In the government-wide financial statements, other long-term obligations are reported as liabilities in the governmental activities Statement of Net Position.

1-M Compensated Absences

Vacation - The Town's policy allows certain employees to earn varying amounts of vacation based on the employee's length of employment. Upon separation from service, employees are paid in full for any accrued leave earned as set forth by the Town's personnel policy. The liability for such leave is reported as incurred in the government-wide financial statements. A liability for those amounts is recorded in the governmental funds only if the liability has matured as a result of employee resignations or retirements.

Sick Leave - Accumulated sick leave lapses when employees leave the employ of the Town and when, upon separation from service, no monetary obligation exists.

1-N Defined Benefit Pension Plan

GASB Statement No. 68, Accounting and Financial Reporting for Pensions – an amendment of GASB Statement No. 27 and as amended by GASB Statement No. 71, Pension Transition for Contributions Made Subsequent to the Measurement Date and GASB Statement No. 82 Pension Issues – an amendment of GASB Statement No. 67, No. 68 and No. 73 requires participating employers to recognize their proportionate share of collective net pension liability, deferred outflows of resources, deferred inflows of resources, and pension expense, and schedules have been prepared to provide employers with their calculated proportionate share of these amounts. The collective amounts have been allocated based on employer contributions during the respective fiscal years. Contributions from employers are recognized when legally due, based on statutory requirements.

The schedules prepared by New Hampshire Retirement System, and audited by the plan's independent auditors, require management to make a number of estimates and assumptions related to the reported amounts. Due to the inherent nature and uncertainty of these estimates, actual results could differ, and the differences may be material.

1-O Postemployment Benefits Other Than Pensions

The Town maintains two separate other postemployment benefit plans (OPEB), as follows:

New Hampshire Retirement System Plan – For the purposes of measuring the total other postemployment benefit (OPEB) liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the fiduciary net position of the New Hampshire Retirement System OPEB Plan (the plan) and additions to/deductions from the plan's fiduciary net position has been determined on the same basis as they are reported by the New Hampshire Retirement System. For this purpose, the plan recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value, except money market investments and participating interest earning investment contracts that have a maturity at the time of purchase of one year or less, which are reported at cost.

Single Employer Plan – The Town maintains a single employer plan but has not obtained an actuarial report calculating the other postemployment benefit liability, deferred outflows of resources, and deferred inflows of resources in accordance with Government Accounting Standards Board Statement No. 75.

1-P Net Position/Fund Balances

Government-wide Statements - Equity is classified as net position and displayed in three components:

Net investment in capital assets - Consists of capital assets, net of accumulated depreciation.

Restricted net position – Results when constraints placed on net position use are either externally imposed by a third party (statutory, bond covenant, or granting agency) or are imposed by law through constitutional provisions or enabling legislation. The Town typically uses restricted assets first, as appropriate opportunities arise, but reserves the right to selectively defer the use until a further project.

Unrestricted net position – Consists of net position not meeting the definition of the preceding categories. Unrestricted net position is often subject to constraints imposed by management which can be removed or modified.

Fund Balance Classifications – GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions, provides more clearly defined fund balance categories to make sure the nature and extent of the constraints placed on a government's fund balances are more transparent. The following classifications describe the relative strength of the spending constraints:

Nonspendable – Amounts that cannot be spent because they are either (a) not in spendable form (such as prepaid items, inventory or tax deeded property subject to resale); or (b) are legally or contractually required to be maintained intact.

Restricted – Amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

Committed – Amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the legislative body (Town Meeting). These amounts cannot be used for any other purpose unless the legislative body removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements.

Assigned – Amounts that are constrained by the Town's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Selectmen.

Unassigned – Amounts that are available for any purpose. Positive amounts are reported only in the general fund.

When multiple net position/fund balance classifications are available for use, it is the government's policy to utilize the most restricted balances first, then the next most restricted balance as needed. When components of unrestricted fund balance are used, committed fund balance is depleted first followed by assigned fund balance. Unassigned fund balance is applied last.

The Board of Selectmen have adopted a fund balance policy with regards to maintaining an appropriate level of unassigned fund balance following the guidelines established by the NH Government Finance Officers Association (NHGFOA), which are as follows:

- 5% to 15% of the regular general fund operating revenues or
- 8% to 17% of the regular general fund operating expenditures.

1-Q Use of Estimates

The financial statements and related disclosures are prepared in conformity with accounting principles generally accepted in the United States. Management is required to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources, the disclosure of contingent assets and liabilities at the date of the financial statements, and revenues and expenses during the period reported. These estimates include assessing the collectability of accounts receivable, and the useful lives of capital assets, among others. Estimates and assumptions are reviewed periodically, and the effects of revisions are reflected in the financial statements in the period they are determined to be necessary. Actual results could differ from estimates.

NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

2-A Budgetary Information

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. At its annual meeting, the Town adopts a budget for the current year for the general fund. Except as reconciled below, the budget was adopted on a basis consistent with U.S. generally accepted accounting principles (GAAP).

Management may transfer appropriations between operating categories as deemed necessary, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures, and are therefore, reported as part of the assigned fund balance at year-end, and are carried forward to supplement appropriations of the subsequent year.

State statutes require balanced budgets but provide for the use of beginning unassigned fund balance to achieve that end. For the fiscal year 2019, \$225,000 of the beginning general fund unassigned fund balance was applied for this purpose.

2-B Budgetary Reconciliation to GAAP Basis

While the Town reports financial position, results of operations, and changes in fund balance on the basis of generally accepted accounting principles (GAAP), the budgetary basis as provided by law is based upon accounting for certain transactions on a basis of cash receipts, disbursements and encumbrances. The Statement of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual is presented for the major general fund which had a budget. Differences between the budgetary basis and GAAP basis of accounting are as follows:

Revenues and other financing sources: Per Exhibit D (budgetary basis)	\$	3,156,598
Adjustment:		
Basis difference:		
GASB Statement No. 54:		
To record miscellaneous income of the blended funds		(10,365)
Change in deferred tax revenue relating to 60-day revenue recognition		
recognized as revenue on the GAAP basis, but not on the budgetary basis		10,690
Per Exhibit C-3 (GAAP basis)	\$	3,156,923
	(Co	ontinued)

Budgetary reconciliation to GAAP basis continued:

Expenditures and other financing uses:	
Per Exhibit D (budgetary basis)	\$ 3,107,344
Adjustment:	
Basis differences:	
Encumbrances, beginning	69,912
Encumbrances, ending	*
GASB Statement No. 54:	
To record expenditures of the blended funds during the year	406,456
To eliminate transfers between general and blended funds	 (261,477)
Per Exhibit C-3 (GAAP basis)	\$ 3,322,235

2-C Accounting Change

Governmental Accounting Standards Board Statement No. 84, *Fiduciary Activities*, was implemented during fiscal year 2019. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. This Statement describes four fiduciary funds that should be reported, if applicable: (1) pension (and other employee benefit) trust funds, (2) investment trust funds, (3) private-purpose trust funds, and (4) custodial funds. Custodial funds generally should report fiduciary activities that are not held in a trust of equivalent arrangement that meet specific criteria. This Statement also provides for recognition of a liability to the beneficiaries in a fiduciary fund when an event has occurred that compels the government to disburse fiduciary resources. Events that compel a government to disburse fiduciary resources occur when a demand for the resources has been made or when no further action, approval, or other condition is required to be taken or met by the beneficiary to release the assets. Beginning net position for the fiduciary funds was restated to retroactively report the change in accounting principle, see Note 16.

DETAILED NOTES ON ALL FUNDS

NOTE 3 – CASH AND CASH EQUIVALENTS

At December 31, 2019, the reported amount of the Town's deposits was \$2,039,719 and the bank balance was \$2,029,713. Of the bank balance \$1,991,877 was covered by federal depository insurance or by collateral held by the pledging bank in the Town's name, and \$37,836 was uninsured and uncollateralized.

Cash and cash equivalents reconciliation:

Cash per Statement of Net Position (Exhibit A)	\$ 465.000
Cash per Statement of Net Position - Fiduciary Funds (Exhibit E-1)	1,574,719
Total cash and cash equivalents	\$ 2,039,719

NOTE 4 – INVESTMENTS

Note 1-E describes statutory requirements covering the investment of the Town funds. The Town holds investments that are measured at fair value on a recurring basis. Because investing is not a core part of the Town's mission, the Town determines that the disclosures related to these investments only need to be disaggregated by major type. The Town categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles.

The Town has the following recurring fair value measurements and maturities as of December 31, 2019:

	Valuation						
	Measurement]	Reported			Ex	kempt from
	Method	7	Balance	1.	-5 Years		Disclosure
Investments type:							
Certificates of deposit	Level 1	\$	146,674	\$	146,674	\$	**
Fixed income mutual funds	Level 2		25,480		: e:		25,480
New Hampshire Public Deposit Investment Pool	Level 2		2,217,311				2,217,311
Total fair value		\$	2,389,465	\$	146,674	\$	2,242,791

Interest Rate Risk — This is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates. The Board of Selectmen investment policy states that investment of assets held in the common cash fund and any other investments shall be diversified to eliminate the risk of loss resulting from over-concentration of assets in a specific maturity. The Trustees of Trust Funds investment policy does not directly address this risk.

Credit Risk – The Board of Selectmen investment policy manages credit risk by investing in obligations of the U.S. government, such as U.S. Treasury securities maturing in less than one year and short-erm obligations of the U.S. Government agencies approved for investment purposes by the State of New Hampshire. The Trustees of Trust Funds investment policy states that assets shall be invested only in such instruments as may be specifically authorize by the Revised Statues Annotated by the State of New Hampshire. The Town's investment pool had the following credit risk structure:

		Reported		Exempt from	
Investments Type		Balance		Disclosure	
Certificates of deposit	\$	146,674	\$	146,674	
Fixed income mutual funds		25,480		25,480	
New Hampshire Public Deposit Investment Pool	-	2,217,311		2,217,311	
Total	\$	2,389,465	\$	2,389,465	

Custodial Credit Risk – This is the risk that in the event of the failure of the counterparty (e.g., broker/dealer) to honor a transaction, the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Board of Selectmen investment policy states that some form of collateral must secure funds on deposit, in excess of FDIC limits, witnessed by a written agreement and held at an independent third-party institution in the name of the municipality. The Trustees of Trust Funds investment policy does not directly address this risk.

Concentration of Credit Risk – Both the Board of Selectmen and Trustees of Trust Funds investment policies place no limit on the amount it may invest in any one issuer. More than 5% of the Town's investments are in Woodsville Guaranty Savings Bank. These investments are 6% of the Town's total investments.

Investment reconciliation:

Investments per Statement of Net Position (Exhibit A)	\$ 1,118,303
Investments per Statement of Net Position - Fiduciary Funds (Exhibit E-1)	 1,271,162
Total investments	\$ 2,389,465

NOTE 5 - TAXES RECEIVABLE

Taxes receivable represent the amount of current and prior year taxes which have not been collected as of December 31, 2019. The amount has been reduced by an allowance for an estimated uncollectible amount of \$65,000. Taxes receivable by year are as follows:

30	As reported on:				
	Е	xhibit A	Exhibit C-1		
Property:					
Levy of 2019	\$	583,077	\$	583,077	
Unredeemed (under tax lien):					
Levy of 2018		118,945		118,945	
Levy of 2017		54,698		54,698	
Levies of 2016 and prior		39,275		39,275	
Timber yield		5,622		5,622	
Land use change		5,450		5,450	
Less: allowance for estimated uncollectible taxes		(65,000) *	_	#:	
Net taxes receivable	\$	742,067	\$	807,067	

^{*}The allowance for uncollectible property taxes is not recognized under the modified accrual basis of accounting (Exhibit C-1 and C-3) due to the 60-day rule as explained in Note 1-B. However, the allowance is recognized under the full accrual basis of accounting (Exhibits A and B).

NOTE 6 - OTHER RECEIVABLES

Receivables at December 31, 2019, consisted of accounts (billings for other user charges) and intergovernmental amounts arising from grants. Receivables are recorded on the Town's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and collectability.

NOTE 7 - CAPITAL ASSETS

Capital asset activity for the year ended December 31, 2019 is as follows:

		Balance, eginning	Ad	lditions	Del	etions		Balance, ending
At cost:								
Not being depreciated:								
Land	\$	154.045	\$: **	\$	-	\$	154,045
Construction in progress	-	734,173		48,923	(734,173)		48,923
Total capital assets not being depreciated		888,218		48,923	(734,173)		202,968
Being depreciated:								
Land improvements		357,832				5		357,832
Buildings and building improvements		911,989						911,989
Machinery, vehicles, and equipment		1,075,752		116.478		i s		1,192,230
Infrastructure		622,998	_	776.787				1,399,785
Total capital assets being depreciated		2.968.571		893.265		*		3,861,836
Total all capital assets		3.856.789		942.188	(734,173)		4.064.804
							(Co	ntinued)

Capital assets continued:

	Balance,			Balance,
	beginning	Additions	Deletions	ending
Less accumulated depreciation:				
Land improvements	(243,764)	(12,208)	*	(255,972)
Buildings and building improvements	(196,955)	(16,184)	*	(213,139)
Machinery, vehicles, and equipment	(659,801)	(87,760)	ш	(747,561)
Infrastructure	(85,270)	(69,989)		(155,259)
Total accumulated depreciation	(1,185,790)	(186,141)		(1,371,931)
Net book value, capital assets being depreciated	1,782,781	707,124		2,489,905
Net book value, all governmental activities capital assets	\$ 2,670,999	\$ 756,047	\$ (734,173)	\$ 2,692,873

Depreciation expense was charged to functions of the Town based on their usage of the related assets. The amounts allocated to each function are as follows:

General government	\$ 9,308
Public safety	48,396
Highways and streets	99,806
Sanitation	28,631
Total depreciation expense	\$ 186,141

NOTE 8 – INTERFUND BALANCES AND TRANSFERS

Interfund Balances - The composition of interfund balances as of December 31, 2019 is as follows:

Receivable Fund	Payable Fund	Amount	
General	Nonmajor	\$ 5,767	

The outstanding balances among funds result mainly from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

Interfund Transfers - The composition of interfund transfers for the year ended December 31, 2019 is as follows:

	Transfers In:					
		Other				
	G	General Governmental				
		Fund	Fund		,	Total
Transfers out:						
General fund	\$	1.00	\$	8,523	\$	8,523
Permanent fund		1,465		140	7	1,465
Total	\$	1,465	\$	8,523	\$	9,988
	_				_	

During the year, transfers are used to (1) move revenues from the fund with collection authority to the fund responsible for expenditure and (2) move general fund resources to provide an annual subsidy.

NOTE 9 - INTERGOVERNMENTAL PAYABLES

Amounts due to other governments at December 31, 2019 consist of the following:

General	Fidciary	
Fund	Funds	
\$17,940	\$ 4	5
	805,773	
3. * 2	1,832,048	
:=:::::::::::::::::::::::::::::::::::::	203,919	
\$17,940	\$2,841,740	ii.
	Fund \$17,940	Fund Funds \$17,940 \$ 805,773 - 1,832,048 - 203,919

NOTE 10 - DEFERRED OUTFLOWS/INFLOWS OF RESOURCES

Deferred outflows of resources of at December 31, 2019 consist of amounts related to pensions totaling \$248,225 and amounts related to OPEB totaling \$5,982. For further discussion on these amounts, see Note 12 and 13 respectively.

Deferred inflows of resources are as follows:

	Government- wide	General Fund
Deferred property taxes not collected within 60 days of fiscal year-end	\$ -	\$102,899
Property taxes collected in advance of warrant	13,324	13,324
Unavailable revenue - other	9,685	9,685
Amounts related to pensions, see Note 12	44,620	
Amounts related to OPEB, see Note 13	348	(#S)
Total deferred inflows of resources	\$ 67,977	\$125,908

NOTE 11 - LONG-TERM LIABILITIES

Changes in the Town's long-term liabilities consisted of the following for the year ended December 31, 2019:

		Balance						Balance	Due	Within
	Jan	uary 1, 2019	A	dditions	Re	ductions	Dece	mber 31, 2019	01	ne Year
Compensated absences	\$	14,941	\$	280	\$	(3,460)	\$	11,481	\$	-
Accrued landfill postclosure care costs		8,160		22,440		90		30,600		1,020
Net pension liability		1,360,934		3,745		90		1,364,679		₩ ?
Net other postemployment benefits		126,745		1 × 1		(4,971)		121,774		44.1
Total long-term liabilities	\$	1,510,780	\$	26,185	\$	(8,431)	\$	1,528,534	\$	1,020

Accrued Landfill Postclosure Care Costs – The Town ceased operating its landfill in prior years. Federal and State laws and regulations require that the Town place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site after closure. A liability is being recognized based on the future postclosure care costs that will be incurred. The estimated liability for landfill postclosure care costs has a balance of \$30,600 as of December 31, 2019, which is based on the amount that would be paid if all equipment, facilities, and services required to monitor and maintain the landfill were acquired as of December 31, 2019. However, the actual cost of postclosure care may be higher or lower due to inflation, changes in technology, or changes in landfill laws and regulations.

NOTE 12 – DEFINED BENEFIT PENSION PLAN

Plan Description – The New Hampshire Retirement System (NHRS or the System) is a public employee retirement system that administers a cost-sharing multiple-employer defined benefit pension plan (Pension Plan), a component unit of the State of New Hampshire, as defined in Governmental Accounting Standards Board (GASB) Statement No. 67, Financial Reporting for Pension Plans – an amendment of GASB Statement No. 25. The Pension Plan was established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The Pension Plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their

beneficiaries. Substantially all full-time State employees, public school teachers and administrators, permanent firefighters and permanent police officers within the State are eligible and required to participate in the Pension Plan. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 54 Regional Drive, Concord, NH 03301.

Benefits Provided – The Pension Plan is divided into two membership groups. State and local employees and teachers belong to Group I. Police and firefighters belong to Group II. All assets are held in a single trust and available to pay retirement benefits to all members.

Group I members at age 60 or 65 (for members who commence service after July 1, 2011) qualify for a normal service retirement allowance based on years of creditable service and average final salary for the highest of either three or five years, depending on when their service commenced. The yearly pension amount is 1/60 or 1.667% of average final compensation (AFC) multiplied by years of creditable service. At age 65, the yearly pension amount is recalculated at 1/66 or 1.515% of AFC multiplied by years of creditable service.

Group II members who are age 60, or members who are at least age 45 with at least 20 years of creditable service, can receive a retirement allowance at a rate of 2.5% of AFC for each year of creditable service, not to exceed 40 years. Members commencing service on or after July 1, 2011 or members who have nonvested status as of January 1, 2012 can receive a retirement allowance at age 52.5 with 25 years of service or age 60. The benefit shall be equal to 2% of AFC times creditable service up to 42.5 years. However, a member who commenced service on or after July 1, 2011 shall not receive a retirement allowance until attaining the age of 52.5, but may receive a reduced allowance after age 50 if the member has at least 25 years of creditable service where the allowance shall be reduced, for each month by which the member attains 52.5 years of age by ½ of 1% or age 60.

Members of both groups may qualify for vested deferred allowances, disability allowances and death benefit allowances, subject to meeting various eligibility requirements. Benefits are based on AFC or earnable compensation and/or service.

Contributions - The System is financed by contributions from both the employees and the Town. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. Group I (employee and teacher) members are required to contribute 7% of earnable compensation and Group II (police and fire) members contribute 11.55% and 11.80% respectively. For fiscal year 2019, the Town contributed 25.33% for police, 27.79% for fire and 11.08% for other employees through June 30, 2019. From July 1, 2019 through December 31, 2019 the Town contributed 24.77% for police, 26.43% for fire and 10.88% for other employees. The contribution requirement for the fiscal year 2019 was \$117,919, which was paid in full.

Pension Liabilities, Pension Expense, Deferred Outflows of Resources, and Deferred Inflows of Resources Related to Pensions – At December 31, 2019 the Town reported a liability of \$1,364,679 for its proportionate share of the net pension liability. The net pension liability was measured as of June 30, 2019, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The Town's proportion of the net pension liability was based on a projection of the Town's long-term share of contributions to the pension plan relative to the projected contributions of all participating towns and school districts, actuarially determined. At June 30, 2019, the Town's proportion was .02836195% which was an increase of .00009866% from its proportion measured as of June 30, 2018.

For the year ended December 31, 2019, the Town recognized pension expense of \$219,896. At December 31, 2019 the Town reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Ε	Deferred		eferred	
			Inf	Inflows of	
			Resources		
Changes in proportion	\$	127,897	\$	4,127	
Changes in assumptions		48,964		27	
Net difference between projected and actual investment					
earnings on pension plan investments		95%		11,148	
Differences between expected and actual experience		7,546		29.345	
Contributions subsequent to the measurement date		63.818		175	
Total	\$	248.225	\$	44,620	

TOWN OF THORNTON, NEW HAMPSHIRE NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019

The \$63,818 reported as deferred outflows of resources related to pensions results from the Town contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Fiscal Year Ending	
December 31,	
2020	\$ 90,479
2021	18,958
2022	26,532
2023	3,818
2024	*
Thereafter	 (#)
Totals	\$ 139,787

Actuarial Assumptions - The collective total pension liability was based on the following assumptions:

Inflation: 2.5%

Salary increases: 5.6% average, including inflation Wage inflation 3.25% (3.00% for teachers)

Investment rate of return: 7.25% net of pension plan investment expense, including inflation

Mortality rates were based on the RP-2014 employee generational mortality tables for males and females, with credibility adjustments, adjusted for fully generational mortality improvements using Scale MP-2015, based on last experience study.

The actuarial assumptions used in the June 30, 2019 valuation were based on the results of the most recent actuarial experience study, which was for the period July 1, 2010 – June 30, 2015.

Long-term Rates of Return — The long-term expected rate of return on pension plan investment was selected from a best estimate range determined using the building block approach. Under this method, an expected future real return range is calculated separately for each asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rate of return net of investment expenses by the target asset allocation percentage and by adding expected inflation. Following is a table presenting target allocations and geometric real rates of return for each asset class:

	Target	Weighted average long-term expected real rate of return
Asset Class	Allocation	2018
Large Cap Equities	22.50%	4.25%
Small/Mid Cap Equities	7.50%	4.50%
Total domestic equity	30.00%	
Int'l Equities (unhedged)	13.00%	4.50%
Emerging Int'l Equities	7.00%	6.00%
Total international equity	20.00%	
Core Bonds	4.50%	0.50%
Short Duration	2.50%	(0.25%)
Global Multi-Sector Fixed Income	11.00%	1.80%
Absolute Return Fixed Income	7.00%	1.14%
Total fixed income	25.00%	
Private equity	5.00%	6.25%
Private debt	5.00%	4.25%
Opportunistic	5.00%	2.15%
Total alternative investments	15.00%	
Real estate	10.00%	3.25%
Total	100.00%	

DECEMBER 31, 2019

Discount Rate — The discount rate used to measure the collective total pension liability was 7.25%. The projection of cash flows used to determine the discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. For purposes of the projection, member contributions and employer service cost contributions are projected based on the expected payroll of current members only. Employer contributions are determined based on the Pension Plan's actuarial funding policy as required by RSA 100-A:16. Based on those assumptions, the Pension Plan's fiduciary net position was projected to be available to make all projected future benefit payments to current plan members. Therefore, the long-term expected rate of return on Pension Plan investment was applied to all periods of projected benefit payments to determine the collective total pension liability.

Sensitivity of the Town's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate – The following table presents the Town's proportionate share of the net pension liability calculated using the discount rate of 7.25% as well as what the Town's proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.25%) or 1-percentage point higher (8.25%) than the current rate:

Actuarial			Cu	rrent Single		
Valuation	n 1% Decrease Rate Assumption				1%	Increase
Date		6.25%		7.25%		8.25%
June 30, 2019	\$	1,827,362	\$	1,364,679	\$	982,276

Pension Plan Fiduciary Net Position – Detailed information about the pension plan's fiduciary net position is available in the separately issued New Hampshire Retirement System Cost-Sharing Multiple Employer Defined Benefit Pension Plan financial report.

NOTE 13 – POSTEMPLOYMENT BENEFITS OTHER THAN PENSIONS

13-A New Hampshire Retirement System (NHRS)

Plan Description – The New Hampshire Retirement System (NHRS or the System) is a public employee retirement system which administers a cost-sharing multiple-employer other postemployment benefit (OPEB) plan. For additional system information, please refer to the 2019 Comprehensive Annual Financial Report, which can be found on the system's website at www.nhrs.org.

Benefits Provided - Benefit amounts and eligibility requirements for the OPEB Plan are set by State law (RSA 100-A:52, RSA 100-A:52-a and RSA 100-A:52-b), and members are designated in statute by type. The four membership types are Group II, Police Officers and Firefighters; Group I, Teachers; Group I, Political Subdivision Employees; and Group I, State Employees. The OPEB Plan provides a medical insurance subsidy to qualified retired members. The medical insurance subsidy is a payment made by NHRS to the former employer or its insurance administrator toward the cost of health insurance for a qualified retiree, his/her qualified spouse, and his/her certified dependent children with a disability who are living in the household and being cared for by the retiree. If the health insurance premium amount is less than the medical subsidy amount, then only the health insurance premium amount exceeds the medical subsidy amount, then the retiree or other qualified person is responsible for paying any portion that the employer does not pay.

Group I benefits are based on creditable service, age and retirement date. Group II benefits are based on hire date, age and creditable service. The OPEB plan is closed to new entrants.

Maximum medical subsidy rates paid during fiscal year 2019 were as follows:

For qualified retirees not eligible for Medicare, the amounts were \$375.56 for a single-person plan and \$751.12 for a two-person plan.

For those qualified retirees eligible for Medicare, the amounts were \$236.84 for a single-person plan and \$473.68 for a two-person plan.

DECEMBER 31, 2019

Contributions — The OPEB Plan is funded by allocating to the 401(h) subtrust the lessor of: 25% of all employer contributions made in accordance with RSA 100-A:16 or the percentage of employer contributions determined by the actuary to be the minimum rate necessary to maintain the benefits provided under RSA 100-A:53-b, RSA 100-A:53-c, and RSA 100-A:53-d. For fiscal year 2018, the minimum rates determined by the actuary to maintain benefits were the lesser of the two options and were used to determine the employer contributions due to the 401(h) subtrust. The State Legislature has the authority to establish, amend and discontinue the contribution requirements of the OPEB Plan. Administrative costs are allocated to the OPEB Plan based on fund balances. For fiscal year 2019, the Town contributed 4.10% for police and fire, and 0.30% for other employees through June 30, 2019. From July 1, 2019 through December 31, 2019 the Town contributed 3.66% for police and fire, and 0.29% for other employees. The contribution requirement for the fiscal year 2019 was \$117,919, which was paid in full.

OPEB Liabilities, OPEB Expense, Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB — At December 31, 2019, the Town reported a liability of \$121,774 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of June 30, 2019, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of that date. The Town's proportion of the net OPEB liability was based on a projection of the Town's long-term share of contributions to the OPEB plan relative to the projected contributions of all participating towns and school districts, actuarially determined. At June 30, 2019, the Town's proportion was .02777634% which was an increase of .00009337% from its proportion measured as of June 30, 2018.

For the year ended December 31, 2019, the Town recognized OPEB expense of \$20,539. At December 31, 2019, the Town reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources			erred
				ows of
				ources
Changes in proportion	\$	46	\$: * :
Net difference between projected and actual investment				
earnings on OPEB plan investments		1043		137
Changes in assumptions		74		-
Differences between expected and actual experience		142		211
Contributions subsequent to the measurement date		5,936		- 2
Total	\$	5,982	\$	348

The \$5,936 reported as deferred outflows of resources related to OPEB results from the Town contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended December 31, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Fiscal Year Ending	
December 31,	
2020	\$ (257)
2021	(91)
2022	9
2023	36
2024	72
Thereafter	
Totals	\$ (303)

Actuarial Assumptions – The collective total OPEB liability was based on the following actuarial assumptions:

Inflation: 2.5 %

Wage inflation: 3.25 % (3.00%) for teachers Salary increases: 5.6 % average, including inflation

Investment rate of return: 7.25 % net of OPEB plan investment expense, including inflation for determining solvency

contributions

DECEMBER 31, 2019

Mortality rates were based on the RP-2014 healthy annuitant and employee generational mortality tables for males and females with credibility adjustments, adjusted for fully generational mortality improvements using Scale MP-2015, based on last experience study.

The actuarial assumptions used in the June 30, 2018 valuation were based on the results of the most recent actuarial experience study, which was for the period July 1, 2010 – June 30, 2015.

Long-term Rates of Return – The long-term expected rate of return on OPEB plan investment was selected from a best estimate range determined using the building block approach. Under this method, an expected future real return range is calculated separately for each asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rate of return net of investment expenses by the target asset allocation percentage and by adding expected inflation. Following is a table presenting target allocations and geometric real rates of return for each asset class:

	Target	Weighted average long-term expected real rate of return
Asset Class	Allocation	<u>2018</u>
Large Cap Equities	22.50%	4.25%
Small/Mid Cap Equities	7.50%	4.50%
Total domestic equity	30.00%	
Int'l Equities (unhedged)	13.00%	4.50%
Emerging Int'l Equities	7.00%	6.00%
Total international equity	20.00%	
Core Bonds	4.50%	0.50%
Short Duration	2.50%	(0.25%)
Global Multi-Sector Fixed Income	11.00%	1.80%
Absolute Return Fixed Income	7.00%	1.14%
Total fixed income	25.00%	
Private equity	5.00%	6.25%
Private debt	5.00%	4.25%
Opportunistic	5.00%	2.15%
Total alternative investments	15.00%	
Real estate	10.00%	3.25%
Total	100.00%	

Discount Rate – The discount rate used to measure the total OPEB liability as of June 30, 2019 was 7.25%. The projection of cash flows used to determine the discount rate assumed that employer contributions will be made under the current statutes RSA 100-A:16 and 100-A:53. Based on those assumptions, the OPEB Plan's fiduciary net position was projected to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on OPEB Plan investments was applied to all periods of projected benefit payments to determine the collective total OPEB liability.

Sensitivity of the Town's Proportionate Share of the OPEB Liability to Changes in the Discount Rate – The following table presents the Town's proportionate share of the OPEB liability calculated using the discount rate of 7.25% as well as what the Town's proportionate share of the OPEB liability would be if it were calculated using a discount rate that is 1-percentage point lower (6.25%) or 1-percentage point higher (8.25%) than the current rate:

Actuarial	Current Single								
Valuation	1%	1% Decrease Rate Assumption			1% Increase				
Date	-	6.25%	7.25%			8.25%			
June 30, 2019	\$	132.083	\$	121,774	\$	112,817			

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Sensitivity of the Town's Proportionate Share of the OPEB Liability to Changes in the Healthcare Cost Trend Assumption – GASB No. 75 requires the sensitivity of the OPEB liability to the healthcare cost trend assumption. Since the medical subsidy benefits are fixed stipends, there is no sensitivity to changes in the healthcare cost trend assumption.

OPEB Plan Fiduciary Net Position – Detailed information about the OPEB plan's fiduciary net position is available in the separately issued New Hampshire Retirement System Cost-Sharing Multiple Employer Defined Benefit OPEB Plan financial report.

13-B Town of Thornton Retiree Health Benefit Program

The Town provides postemployment benefit options for health care to eligible retirees, terminated employees, and their dependents in accordance with the provisions of various employment contracts. The benefit levels, employee contributions, and employer contributions are governed by the Town's contractual agreements.

The Governmental Accounting Standards Board (GASB) issued Statement No. 75, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions in 2015. GASB Statement No. 75 requires state and local government employers to recognize the net OPEB liability and the OPEB expense on their financial statements, along with the related deferred outflows and inflows of resources. The Town has not fully implemented GASB Statement No. 75 at December 31, 2019 or contracted with an actuarial firm to assist in evaluating the impact of this standard on the Town's single employer plan. The amounts that should be recorded as the net OPEB liability and the OPEB expense for the Town's single employer plan are unknown.

NOTE 14 – GOVERNMENTAL ACTIVITIES NET POSITION

Governmental activities net position reported on the Statement of Net Position at December 31, 2019 include the following:

	Governmental Activities			Fiduciary Funds		
Net investment in capital assets:						
Net book value, all capital assets	\$	2,692,873	\$:*C		
Restricted net position:						
Permanent fund principal		259,105		12		
Permanent fund income		573		-		
Individuals, organizations and other governments		120		4,141		
Total restricted net position		259,678		4,141		
Unrestricted		804,007				
Total net position	\$	3,756,558	\$	4,141		

NOTE 15 - GOVERNMENTAL FUND BALANCES

Governmental fund balances reported on the fund financial statements at December 31, 2019 include the following:

						Total
	(General		Vonmajor	Gov	ernmental
		Fund		Funds		Funds
Nons pendable:						
Tax deeded property	\$	36,472	\$	2	\$	36,472
Permanent fund - principal balance		T.,		259,105		259.105
Total nonspendable fund balance		36,472		259,105		295,577
Restricted:						
Library		905				905
Permanent - income balance		*		573		573
Total restricted fund balance	905			573	1.478	
					(Co	intinued)

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Governmental fund balances continued:

			Total
	General	Nonmajor	Governmental
	Fund	Funds	Funds
Committed:		-	\$ ==========
Expendable trust	768,845	:80	768,845
Conservation commission		11,840	11,840
Total committed fund balance	768,845	11,840	780,685
Unassigned	1,267,341	**	1,267,341
Total governmental fund balances	\$ 2,073,563	\$ 271,518	\$ 2,345,081

NOTE 16 - PRIOR PERIOD ADJUSTMENTS

Net position/fund balance at January 1, 2019 was restated to give retroactive effect to the following prior period adjustments:

		General	General		
	Government-wide	Fund	Fund	Permanent	Fiduciary
	Statements	(Exhibit C-3)	(Exhibit D)	Fund	Funds
To restate for interfund balance not previously reported	\$	\$ 16,230	\$ -	\$ (16,230)	\$
To restate for cash balance not previously reported	29,436	ē=	7.5	29,436	
To restate for prior year expenditures that should have					
been reported on the budgetary basis	*	:	(77,061)	3(=)	*
To restate for the cumulative changes related to					
implementation of GASB Statement No. 84	(4)	!#	43	848	1,112
Net position/fund balance, as previously reported	3,992,461	2,222,645	1,330,032	240,189	<u> </u>
Net position/fund balance, as restated	\$ 4,021,897	\$2,238,875	\$1,252,971	\$ 253,395	\$ 1,112

NOTE 17 – RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. During fiscal year 2019, the Town was a member of the New Hampshire Public Risk Management Exchange (Primex³) Workers' Compensation and Property/Liability Programs.

The New Hampshire Public Risk Management Exchange (Primex³) Workers' Compensation and Property/Liability Programs are pooled risk management programs under RSAs 5-B and 281-A. Coverage was provided from January 1, 2019 to December 31, 2019 by Primex³, which retained \$1,000,000 of each workers' compensation loss, \$500,000 of each liability loss, and \$200,000 of each property loss. The Board has decided to self-insure the aggregate exposure and has allocated funds based on actuarial analysis for that purpose. The workers' compensation section of the self-insurance membership agreement permits Primex³ to make additional assessments to members should there be a deficiency in contributions for any member year, not to exceed the member's annual contribution. GASB Statement No. 10 requires members of a pool with a sharing risk to disclose if such an assessment is probable, and a reasonable estimate of the amount, if any. In 2019 the Town paid \$23,774 and \$19,847 respectively, to Primex for property, liability and worker's compensation. At this time, Primex³ foresees no likelihood of any additional assessment for this or any prior year.

The Town continues to carry commercial insurance for all other risks of loss. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

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NOTE 18 - CONTINGENT LIABILITIES

There are various legal claims and suits pending against the Town which arose in the normal course of the government's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the Town.

The Town participates in various federal grant programs, the principal of which are subject to program compliance audits pursuant to the Single Audit Act as amended. Accordingly, the government's compliance with applicable grant requirements will be established at a future date. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time, although the government anticipates such amounts, if any, will be immaterial.

NOTE 19 – TAX ABATEMENTS

Governmental Accounting Standards Board Statement No. 77, *Tax Abatement Disclosures*, defines tax abatements as a reduction in tax revenues that results from an agreement between one or more governments and an individual or entity in which (a) one or more governments promise to forgo tax revenues to which they are otherwise entitled and (b) the individual or entity promises to take a specific action after the agreement has been entered into that contributes to economic development or otherwise benefits the governments or the citizens of those governments. No such tax abatement programs requiring disclosure were identified.

NOTE 20 – SUBSEQUENT EVENTS

Subsequent events are events or transactions that occur after the balance sheet date, but before the financial statements are issued. Recognized subsequent events are events or transactions that provided additional evidence about conditions that existed at the balance sheet date, including the estimates inherent in the process of preparing the financial statements. Nonrecognized subsequent events are events that provide evidence about conditions that did not exist at the balance sheet date, but arose after the date. Management has evaluated subsequent events through August 10, 2020, the date the December 31, 2019 financial statements were available to be issued, and the following event occurred that require recognition or disclosure:

On March 11, 2020, the World Health Organization declared, the outbreak of a coronavirus (COVID-19), a pandemic. In response to the pandemic, the State of New Hampshire's Governor issued an order declaring a state of emergency on March 13, 2020. It is anticipated that the impact of the pandemic will continue for some time. As a result, economic uncertainties have arisen which could have a financial impact on the Town though such potential impact is unknown at this time.

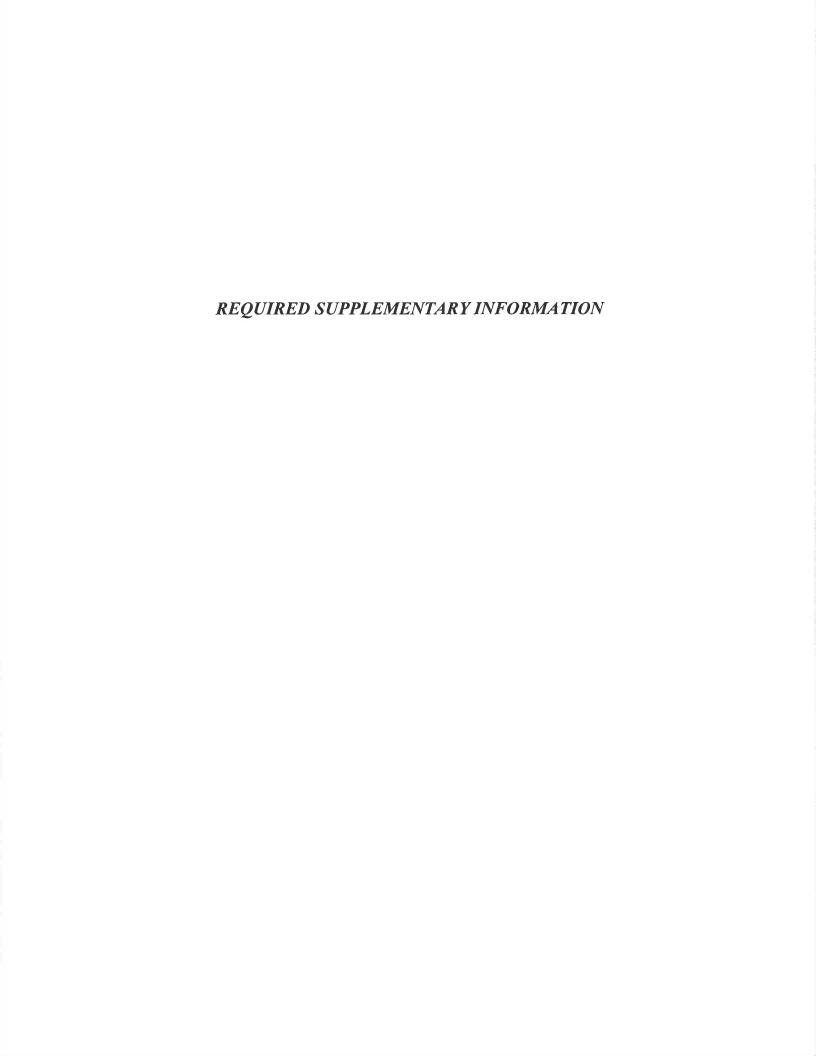


EXHIBIT F TOWN OF THORNTON, NEW HAMPSHIRE

Schedule of the Town's Proportionate Share of Net Pension Liability

New Hampshire Retirement System Cost Sharing Multiple Employer Defined Benefit Plan

For the Fiscal Year Ended December 31, 2019

	December 31,								
	2013	2014	2015	2016	2017	2018	2019		
Town's proportion of the net pension liability	0.02%	0.02%	0.02%	0.02%	0.02%	0.03%	0.03%		
Town's proportionate share of the net pension liability	\$ 954,284	\$897,554	\$900,115	\$1,258,685	\$1,194,503	\$1,360,934	\$1,364,679		
Town's covered payroll	\$510,618	\$568,957	\$558,717	\$ 564,736	\$ 655,994	\$ 739,311	\$ 801,504		
Town's proportionate share of the net pension liability as a percentage of its covered payroll	186.89%	157.75%	161.10%	222.88%	182.09%	184.08%	170.26%		
Plan fiduciary net position as a percentage of the total pension liability	59.81%	66.32%	65.47%	58.30%	62.66%	64.73%	65.59%		

EXHIBIT G TOWN OF THORNTON, NEW HAMPSHIRE

Schedule of Town Contributions - Pensions

New Hampshire Retirement System Cost Sharing Multiple Employer Defined Benefit Plan For the Fiscal Year Ended December 31, 2019

	December 31,									
	2013	2014	2015	2016	2017	2018	2019			
Contractually required contribution	\$ 55,134	\$ 77,576	\$ 76,228	\$ 84,758	\$ 88,979	\$119,457	\$123,426			
Contributions in relation to the contractually required contributions	55,134	77,576	76,228	84,758	88,979	119,457	123,426			
Contribution deficiency (excess)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -			
Town's covered payroll	\$ 510,618	\$568,957	\$ 558,717	\$ 564,736	\$ 655,994	\$ 739,311	\$801,504			
Contributions as a percentage of covered payroll	10.80%	13.63%	13.64%	15.01%	13.56%	16.16%	15.40%			

TOWN OF THORNTON, NEW HAMPSHIRE

NOTE TO THE REQUIRED SUPPLEMENTARY INFORMATION – PENSION LIABILITY

FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019

Schedule of the Town's Proportionate Share of Net Pension Liability and Schedule of Town Contributions - Pensions

As required by GASB Statement No. 68, and as amended by GASB Statement No. 71, Exhibits F and G represent the actuarial determined costs associated with the Town's pension plan at December 31, 2019. These schedules are presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, information is presented for those years for which information is available.

Methods and Assumptions Used to Determine Contribution Rates for Fiscal Year 2019:

Actuarial Cost Method Entry Age Normal

Amortization Method Level Percentage-of-Payroll, Closed

Remaining Amortization Period 21 years beginning July 1, 2018 (30 years beginning July 1, 2009)

Asset Valuation Method 5-year smooth market for funding purposes

Price Inflation 2.5% per year Wage Inflation 3.25% per year

Salary Increases 5.6% Average, including inflation

Municipal Bond Rate 3.13% per year

Investment Rate of Return 7.25% per year, net of investment expenses, including inflation

Retirement Age Experience-based table of rates that are specific to the type of eligibility condition. Last

updated for the 2015 valuation pursuant to an experience study of the period 2010-2015.

Mortality RP-2014 Healthy Annuitant and Employee generational mortality tables for males and

females with credibility adjustments, adjusted for fully generational mortality improvements

using Scale MP-2015, based on the last experience study.

Other Information:

Notes Contribution rates for fiscal year 2019 were determined based on the benefit changes adopted

under House Bill No. 2 as amended by 011-2513-CofC.

EXHIBIT H TOWN OF THORNTON, NEW HAMPSHIRE

Schedule of the Town's Proportionate Share of the Net Other Postemployment Benefits Liability New Hampshire Retirement System Cost Sharing Multiple Employer Defined Benefit Plan For the Fiscal Year Ended December 31, 2019

		December 31,						
	2016		-	2017		2018		2019
Town's proportion of the net OPEB liability		0.02%		0.02%		0.03%		0.03%
Town's proportionate share of the net OPEB liability (asset)	\$	73,775	\$	69,306	\$	126,745	\$	121,774
Town's covered payroll	\$	564,736	\$	655,994	\$	739,311	\$	801,504
Town's proportionate share of the net OPEB liability (asset) as a percentage of its covered payroll		13.06%		10.57%		17.14%		15.19%
Plan fiduciary net position as a percentage of the total OPEB liability		5.21%		7.91%		7.53%		7.75%

The Note to the Required Supplementary Information – Other Postemployment Benefit Liability is an integral part of this schedule.

EXHIBIT I TOWN OF THORNTON, NEW HAMPSHIRE

Schedule of Town Contributions - Other Postemployment Benefits New Hampshire Retirement System Cost Sharing Multiple Employer Defined Benefit Plan For the Fiscal Year Ended December 31, 2019

		December 31,								
	2016		2017		2017 2018		_	2019		
Contractually required contribution	\$	8,855	\$	8,984	\$	12,245	\$	12,676		
Contributions in relation to the contractually required contribution		8,855	:*	8,984		12,245		12,676		
Contribution deficiency (excess)	\$	•	\$		\$	-	\$	<u> </u>		
Town's covered payroll	\$	564,736	\$	655,994		739,311	\$	801,504		
Contributions as a percentage of covered payroll		1.57%		1.37%		1.66%		1.58%		

TOWN OF THORNTON, NEW HAMPSHIRE

NOTE TO THE REQUIRED SUPPLEMENTARY INFORMATION – OTHER POSTEMPLOYMENT BENEFIT LIABILITY

FOR THE FISCAL YEAR ENDED DECEMBER 31, 2019

Schedule of the Town's Proportionate Share of Net Other Postemployment Benefits Liability and Schedule of Town Contributions – Other Postemployment Benefits

As required by GASB Statement No. 75, Exhibits H and I represent the actuarial determined costs associated with the Town's other postemployment benefits at December 31, 2019. These schedules are presented to illustrate the requirement to show information for 10 years. However, until a full 10-year trend is compiled, information is presented for those years for which information is available.

There were no changes to benefit terms or assumptions in the current actuarial valuation report.

Methods and Assumptions:

Actuarial Cost Method Entry Age Normal

Amortization Method Level Percentage-of-Payroll, Closed

Remaining Amortization Period Not applicable under statutory funding
Asset Valuation Method 5-year smooth market: 20% corridor

Price Inflation 2.5% per year
Wage Inflation 3.25% per year

Salary Increases 5.6% Average, including inflation

Municipal Bond Rate 3.13% per year

Investment Rate of Return 7.25% per year, net of OPEB plan investment expense, including inflation for determining

solvency contributions

Retirement Age Experience-based table of rates that are specific to the type of eligibility condition. Last

updated for the 2015 valuation pursuant to an experience study of the period 2010-2015.

Mortality RP-2014 Healthy Annuitant and Employee generational mortality tables for males and

females with credibility adjustments, adjusted for fully generational mortality improvements

using Scale MP-2015, based on the last experience study.



SCHEDULE 1 TOWN OF THORNTON, NEW HAMPSHIRE

Major General Fund

Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis)
For the Fiscal Year Ended December 31, 2019

	Estimated	Actual	Variance Positive (Negative)
Taxes:			
Property	\$ 1,519,637	\$ 1,534,088	\$ 14,451
Land use change	3,000	6,810	3,810
Yield	11,000	10,483	(517)
Other	500	-	(500)
Excavation	1,000	1,042	42
Payment in lieu of taxes	42,496	42,496	84
Interest and penalties on taxes	75,000	76,294	1,294
Total from taxes	1,652,633	1,671,213	18,580
Licenses, permits, and fees:			
Business licenses, permits, and fees	450	555	105
Motor vehicle permit fees	540,000	576,738	36,738
Building permits	6,000	8,225	2,225
Other	9,000	7,361	(1,639)
Total from licenses, permits, and fees	555,450	592,879	37,429
Intergovernmental: State:			
Shared revenues	44,537	44,537	121
Meals and rooms distribution	131,071	131,071	041
			(1(2)
Highway block grant	107,961	107,799	(162)
Other	5,439	33,738	28,299
Other governments	220,000	246,250	26,250
Total from intergovernmental	509,008	563,395	54,387
Charges for services:	191 000	183,930	2,930
Income from departments	181,000	183,930	2,930
Miscellaneous: Sale of municipal property	50,000	59,993	9,993
Interest on investments	10,000	17,509	7,509
		66,214	1,214
Other	65,000		
Total from miscellaneous	125,000	143,716	18,716
Other financing sources:			
Transfers in		1,465	1,465
Total revenues and other financing sources	3,023,091	\$ 3,156,598	\$ 133,507
Unassigned fund balance used to reduce tax rate	225,000		
Total revenues, other financing sources, and use of fund balance	\$ 3,248,091		

SCHEDULE 2 TOWN OF THORNTON, NEW HAMPSHIRE

Major General Fund

Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis)

For the Fiscal Year Ended December 31, 2019

	Encumbered from Prior		P 15	Variance Positive
Current:	Year	Appropriations	Expenditures	(Negative)
General government:				
Executive	\$ -	\$ 277,034	\$ 273,490	\$ 3,544
Election and registration		37,182	35,233	1,949
Financial administration	€	87,821	74,341	13,480
Revaluation of property	ž.	15,843	15,842	1
Legal	2	22,001	43,577	(21,576)
Personnel administration	E.	9,900	8,447	1,453
Planning and zoning	-	51,953	33,398	18,555
General government buildings	= :	37,545	33,818	3,727
Cemeteries	*	26,000	25,882	118
Insurance, not otherwise allocated	₩.	35,718	34,678	1,040
Other	E.	6,201	1,200	5,001
Total general government	=	607,198	579,906	27,292
Public safety:	\ 			
Police	_	692,877	663,057	29,820
Fire		355,500	356,512	(1,012)
Building inspection	-	5,452	60	5,392
Emergency management		4,681	3,679	1,002
Total public safety	-	1,058,510	1,023,308	35,202
Highways and streets	69,912	631,183	639,849	61,246
Sanitation:				
Administration		236,561	230,223	6,338
Solid waste collection	139	100	250,225	100
Solid waste disposal		245,001	238,687	6,314
Solid waste clean-up		700	2,230	(1,530)
Other	-	2,400	2,314	86
Total sanitation		484,762	473,454	11,308
Health:				
Administration		1,133	1,038	95
	1.5	64,571	64,571	93
Health agencies Total health		65,704	65,609	95
		05,704	05,007	
Welfare:		21.072	11.025	0.030
Administration and direct assistance	J 	21,073	11,235	9.838
Culture and recreation:				
Parks and recreation	⊘ ≣:	1,200	1,177	23
Library	(€	85.012	87.630	(2,618)
Patriotic purposes	- LEC.	350		350
Total culture and recreation	V	86,562	88,807	(2,245)
Conservation	<u> </u>	725	440	285
Debt service:				
Interest on tax anticipation notes	(e.	1.700		1.700
Capital outlay		20.674	24.648	(3,974)
Other financing uses:				
Transfers out		270.000	270.000	
Total appropriations, expenditures. other financing uses, and encumbrances	\$ 69.912	\$ 3.248.091	\$ 3.177.256	\$ 140.747

SCHEDULE 3 TOWN OF THORNTON, NEW HAMPSHIRE

Major General Fund

Schedule of Changes in Unassigned Fund Balance For the Fiscal Year Ended December 31, 2019

Unassigned fund balance, beginning (Non-GAAP Budgetary Basis), as restated (see Note 16)		\$ 1,252,971
Changes: Unassigned fund balance used to reduce 2019 tax rate		(225,000)
2019 Budget summary: Revenue surplus (Schedule 1) Unexpended balance of appropriations (Schedule 2) 2019 Budget surplus	\$ 133,507 140,747	274,254
Decrease in nonspendable fund balance		 3,015
Unassigned fund balance, ending (Non-GAAP Budgetary Basis)		1,305,240
Reconciliation on Non-GAAP Budgetary Basis to GAAP Basis		
To record deferred property taxes not collected within 60 days of the fiscal year-end, not recognized on a budgetary basis		(102,899)
Elimination of the allowance for uncollectible taxes		 65,000
Unassigned fund balance, ending, GAAP basis (Exhibit C-1)		\$ 1,267,341

SCHEDULE 4 TOWN OF THORNTON, NEW HAMPSHIRE

Nonmajor Governmental Funds Combining Balance Sheet

December 31, 2019

	Con	Special Revenue Fund Conservation Commission		dge pital ject ind	Po	ermanent Fund	Total
ASSETS							
Cash and cash equivalents	\$	6,073	\$	\times	\$	87,524	\$ 93,597
Investments		~		~		172,154	172,154
Interfund receivable		5,767				/4	 5,767
Total assets	\$	11,840	\$	-	\$	259,678	\$ 271,518
FUND BALANCES							
Nonspendable	\$	2	\$	÷	\$	259,105	\$ 259,105
Restricted		9		2		573	573
Committed		11,840				3	11,840
Total fund balances	\$	11,840	\$	3	\$	259,678	\$ 271,518

SCHEDULE 5 TOWN OF THORNTON, NEW HAMPSHIRE

Nonmajor Governmental Funds

Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances For the Fiscal Year Ended December 31, 2019

	Special Revenue Fund Conservation Commission		Bridge Capital Project Fund		Permanent Fund		ò	Total
REVENUES	.	1.500	Φ.				Φ.	1 #00
Taxes	\$	1,500	\$	#	\$	-	\$	1,500
Intergovernmental		₩		34,091		2		34,091
Miscellaneous	-	3		=======================================		7,748		7,751
Total revenues	-	1,503		34,091	,	7,748		43,342
EXPENDITURES Capital outlay			: 	42,614			-	42,614
Excess (deficiency) of revenues over (under) expenditures	-	1,503		(8,523)		7,748	_	728
OTHER FINANCING (SOURCES) USES								
Transfers in		-		8,523				8,523
Transfers out	-	Ħ				(1,465)		(1,465)
Total other financing sources (uses)			5	8,523		(1,465)	_	7,058
Net change in fund balances		1,503		, let		6,283		7,786
Fund balances, beginning, as restated (see Note 16)		10,337		±.		253,395		263,732
Fund balances, ending	\$	11,840	\$		\$	259,678	\$	271,518

SCHEDULE 6 TOWN OF THORNTON, NEW HAMPSHIRE

Custodial Funds

Combining Schedule of Fiduciary Net Position December 31, 2019

		Custodial Funds				
		Taxes		st Funds		Total
ASSETS						
Cash and cash equivalents	\$	1,570,578	\$	1,112	\$	1,571,690
Investments	(/ <u></u>	1,271,162	0			1,271,162
Total assets	\$	2,841,740	\$	1,112	\$	2,842,852
LIABILITIES						
Intergovernmental payables:						
School Districts	\$	2,637,821	\$		\$	2,637,821
Village District	·	203,919				203,919
Total liabilities	t 	2,841,740		•	_	2,841,740
NET POSITION						
Restricted	-			1,112		1,112
Total liabilities and net position	\$	2,841,740	\$	1,112	\$	2,842,852

SCHEDULE 7 TOWN OF THORNTON, NEW HAMPSHIRE

Custodial Funds

Combining Schedule of Changes in Fiduciary Net Position For the Fiscal Year Ended December 31, 2019

	Taxes			st Funds	 Total	
ADDITIONS						
Tax collections for other governments	\$	6,808,546	\$	7	\$ 6,808,546	
DEDUCTIONS						
Payments of taxes to other governments		6,808,546			 6,808,546	
Change in net position		-			-	
Net position, beginning, as restated (see Note 16)				1,112	1,112	
Net position, ending	\$	<u></u>	\$	1,112	\$ 1,112	